Here are the results of the Custom Design Survey I sent out about 2 weeks ago (done in 2007). More impressed than I thought I would be. It shows this is a GREAT, untapped market for the jeweler. Those tapping it are doing great. 213 people answered the survey and more came in after the totals were tallied. See my comments

## WHAT IS YOUR DEFINITION OF CUSTOM DESIGN?

Answer Options	Response Percent	Response Count
Order a mounting and install stones into it.	14.60%	31
Order small parts and assemble (a shank, heads and solder together)	18.80%	40
Take a mounting from the case and alter it to fit.	16.90%	36
Draw a sketch and send to an outside shop.	37.60%	80
Carve a wax from scratch, cast and assemble.	75.60%	161
Use CAD/CAM, cast and assemble.	58.20%	124
Had added comments		13
	answered question	213

The overwhelming majority believe custom design is as I do. You make it from scratch, not ordering a mounting.

## DO YOU ASSEMBLE OR MANUFACTURE IN HOUSE?

Answer Options	Response Percent	Response Count
Yes	66.70%	142
No	5.60%	12
We do some in house and really tough jobs get sent out.	27.70%	59
Had added comments		4

A large majority, 66% have to send this work out.

# ANSWER IF YOU SEND YOUR WORK OUT. IF YOU SEND YOUR CUSTOM DESIGN OUT AND YOU SEND THEM A "SKETCH" TO WORK FROM (OR PICTURE):

Answer Options	Response Percent	Response Count
My outside shop fabricates from metal only	20.20%	19
My outside shop carves a wax by hand	60.60%	57
My outside shop uses CAD/CAM to cut the wax.	69.10%	65
Had added comments		5
	answered question	94
Number of people who skipped the question:		119

I guess the question and choices didn't jive. But over 60% of outside shops use wax and do not fabricate and a lot are into Cad/Cam themselves on the wholesale level

## IN SENDING YOUR CUSTOM DESIGN OUT OR DONE IN HOUSE, WHAT MARKUP IS YOUR GOAL? (COST TIMES A NUMBER)

Answer Options	Response Percent	Response Count
Keystone (times 2)	10.80%	23
Times 2.25	7.50%	16
Times 2.5	31.90%	68
Times 2.75	12.70%	27
3 times or more except for diamonds	37.10%	79
Added Comments		12

Less than 18% expect **less than** a 2.25 markup. Over 81% said they expect to get a markup **over 2.5 times**. In fact a third gets a 2.5 markup and another third get a 3 time markup. This us **HUGE** as the turn on custom is about 18-26 times a year!

#### DOES YOUR STORE HAVE A CAD/CAD SYSTEM NOW?

Answer Options

Response Percent

**Response Count** 

Yes	34.70%	74
No	65.30%	139
Added Comments		7

65% do not have a Cad/Cam system. Why is that? I believe its price to buy in and the training needed to operate it. I'm told ways over 50% of folks buying a Cad/Cam system aren't using it after a year.

## **DO YOU PLAN TO GET YOUR OWN?**

Answer Options	Response Percent	Response Count
Yes	39.70%	56
No	60.30%	85
Added Comments		6

Plan to get? Probably the same reason as I mentioned above.

#### IF YOU DO PLAN TO GET ONE, WHEN?

Answer Options	Response Percent	Response Count
2007	3.40%	4
2008	17.60%	21
2-5 years	22.70%	27
I only wish	16.00%	19
No desire to own one.	40.30%	48
Added Comments		3

I think many folks just don't see using Cad/Cam. It's obviously a harder sell for the equipment/software guys. Also, I'm betting mostly benchies buy it.

#### WHAT PERCENTAGE OF YOUR TOTAL STORE REVENUE IS SHOP SALES (REPAIRS & CUSTOM COMBINED)?

0-10%	5.20%	11
11-20%	10.80%	23
21-30%	19.70%	42

31-40%	15.00%	32
41-60%	19.70%	42
61-75%	12.20%	26
Over 75%	17.40%	37

50% of people responding show shop sales are less than 40% of their income. I have found typically 10-30% is a safe number. It's not the focus of most stores. But then again over 40% of stores responding said 41-75% of their sales came from the shop. We must also remember that my email list is comprised of a lot of stores with shops.

## WHAT PERCENTAGE OF YOUR SHOP SALES ARE FROM CUSTOM DESIGN ONLY?

Answer Options	Response Percent	Response Count
0-10%	21.60%	46
11-20%	24.40%	52
21-30%	15.00%	32
31-40%	8.50%	18
41-60%	15.50%	33
61-75%	4.20%	9
Over 75%	10.80%	23
Added Comments		4

Over 60% said that in their shop, considering repair income versus custom design income that custom design comprises up to 40% of total shop income. In a successful shop custom design can really and easily carry a big dollar load without a huge amount of time and effort. See more questions.

## HOW MANY CUSTOMER ORDERS DO YOU TYPICALLY DO IN A MONTH?

Answer Options 0-3 Response PercentResponse21.60%46

Response Count 46

4-6	28.60%	61
7-9	17.40%	37
10-13	9.90%	21
Over 13	22.50%	48
Added Comments		8

Highest number 28% of those who responded) do 4-6 custom jobs a month. More amazing is almost a fourth do over 113 custom jobs a month (that's 3 -4 a week).

#### WHAT IS YOUR AVERAGE CUSTOM DESIGN SALE?

Answer Options	Response Percent	Response Count
\$100 - \$750	8.50%	18
\$751 - \$1000	22.50%	48
\$1000 - \$2000	39.40%	84
\$2001 - \$3000	20.20%	43
\$3001 - \$4000	5.60%	12
Over \$4001	3.80%	8
Added Comments		10

This was the best part. Average sale. Almost 40% have an average custom design sale of \$1000 to \$2000. Then the next highest is 22.5% have \$750 to \$1000 average sale and the third highest (21%) had an average sale of \$2002 to \$3000.

Think about this. Typical jewelry store has an average sale of **\$400**, giver or take. What does it take to sell a \$400 piece of jewelry?

- 1. Store front
- 2. Knowledgeable staff
- 3. A facility, and...
- 4. \$300,000; \$500,000; 1,000,000 in inventory on hand on any given day. And with this you're looking to get about keystone and have a turn overall of about 1.0.

Now let's look at what it takes to help a customer and have an average sale of **\$750 - \$3000** (59% said their average was \$1000-\$3000):

- 1. Store front
- 2. Knowledgeable staff, even more highly trained.
- 3. A facility, and
- 4. About \$3000 to \$15,000 in shop inventory on hand. Findings/stones/casting grain.

How about competition?

- 1. Almost 90% of jewelry stores have jewelry for sale and a slew of jewelry sites on the internet and on T.V.
- 2. Numbers of jewelers doing custom, have shops and/or do it **well** is far lower. JBT doesn't have great numbers, but they think 60% of stores have a shop ability.

What about the customer base potential?

- 1. You can get "jewelry" anywhere. It's harder to find competition people doing custom design.
- 2. America loves "just for me"
- 3. Using the customer's stones and/or gold can reduce the actual cost of getting a high end item in the end. But the survey shows a customer is willing to spend more, at a higher margin for something custom designed just for them.
- 4. Customers and especially baby boomers have tons of old jewelry to remake. Tons. Huge potential.

I know many a jeweler who has told me that they couldn't survive without the cash flow from the shop. Most do repairs. I'd like to see many more push/advertise and do custom design.

Let's let at the numbers for "average sale" and average closing ratio:

Out of 10 people, Average Sale many people say

Closing Ratios	<u>"YES"</u>	
Buy jewelry from the showcase	3 out of 10	\$400
Have an item repaired	9 out of 10	\$30-\$65
Have an item custom made	6-8 out of 10	\$750-\$3000

So the closing ratio is higher on custom, the gross profit is higher and inventory required on hand is 10% of the showcase. The average sale for custom is 10 times higher than for a repair and the jeweler "probably" has enough expertise to do the custom job, even if you have to send the wax out.

Great opportunity in custom design.

David Geller